

Date: December 9, 2019

To: Dr. Robert Ross, Chair, Alternatives to Incarceration Work Group

From: Mark Delgado and Herbert Hatanaka
Co- Chairs, ATI Ad Hoc Funding Work Group

Subject: Report on Funding Streams and Possible Strategies

Background and Ad Hoc Funding Work Group Assignment

The ATI Work Group has worked since its inception (February 2019) to develop strategies for scaling up and developing effective alternatives to incarceration. Seventy-seven (77) high-level recommendations have been developed addressing criminal justice reform, prevention, diversion, and re-entry strategies consistent with a sequential intercept framework adopted by ATI.

Given the wide scope of the recommendations and concepts being proposed, the limited timeline of this report, and the budgetary expertise needed to conduct an in-depth fiscal analysis of each recommendation, the ad hoc Funding Work Group was not positioned to develop funding recommendations. **Funding decisions going forward that synthesize the myriad of future efforts are best handled by an executive-level committee at the highest level of County government with stakeholder input.** This being said, the ad hoc Funding Work Group focused on three (3) areas to support that discussion:

- ***An examination of the current County funding for related purposes:*** Thanks to the extraordinary involvement of Chief Executive Office – Budget and Finance staff, the ad hoc Funding Work Group was provided with an exhaustive review of 17 specific funding to County departments that support public safety, diversion, re-entry and system of care/services. Each funding source is summarized through a dozen additional variables, such as purpose, eligible uses, target population, funding amount, and intercept that the funding currently supports. **The complete matrix of these funding streams is attached (Attachment 1).**
- ***A review of the County's legislative advocacy agenda (both State and Federal) that supports the goals of the ATI initiative:*** We are indebted to the Chief Executive Office – Legislative Affairs and Intergovernmental office staff for their participation on our committee and the information and guidance they provided on legislative advocacy efforts that support justice reform and the goals of the ATI initiative. **Recent and active advocacy efforts are included in Attachment 2; Potential Funding Strategies.**
- ***The development of overarching strategic principles that could guide the development of the ATI infrastructure:*** The Ad Hoc Funding Committee recognizes that while current funding is significant, additional resources may be needed to expand and scale up ATI efforts. To that end, the ad hoc committee developed the attached high-level funding strategies the County may consider in order to meet the full scope of ATI recommendations. **See Attachment 2; Potential Funding Strategies.**